

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

May 12, 2026

## Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)



Company name: NIPPON RIETEC CO.,LTD.

Listing: Tokyo Stock Exchange

Securities code: 1938

URL: <https://www.j-rietec.co.jp/>

Representative: Kimito Kubo, Representative Director and President Executive Officer

Inquiries: Koji Ozaki, Planning Department, Finance Office Manager

Telephone: +81-3-6880-2710

Scheduled date of annual general meeting of shareholders: June 25, 2026

Scheduled date to commence dividend payments: June 26, 2026

Scheduled date to file annual securities report: June 24, 2026

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

#### (1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	74,044	7.8	7,113	36.8	7,817	31.3	5,551	17.3
March 31, 2025	68,669	17.3	5,199	51.5	5,955	52.3	4,733	70.9

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥ 7,498 million [ 55.6%]  
For the fiscal year ended March 31, 2025: ¥ 4,819 million [ 23.1%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	224.12	-	8.3	8.0	9.6
March 31, 2025	191.24	-	7.7	6.5	7.6

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2026: ¥ 590 million

For the fiscal year ended March 31, 2025: ¥ 543 million

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	101,335	69,269	68.4	2,795.32
March 31, 2025	94,625	63,728	67.3	2,574.78

Reference: Equity

As of March 31, 2026: ¥ 69,269 million

As of March 31, 2025: ¥ 63,728 million

#### (3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	4,741	(1,605)	(2,935)	8,384
March 31, 2025	2,040	(1,185)	(1,442)	8,304

## 2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	-	-	77.00	77.00	1,905	40.3	3.1
Fiscal year ended March 31, 2026	-	-	-	82.00	82.00	2,032	36.6	3.1
Fiscal year ending March 31, 2027 (Forecast)	-	47.00	-	50.00	97.00		39.2	

Note: The Company has adopted Dividend on Equity (DOE) as a policy to achieve stable and progressive dividends. As announced today (May 12, 2026), the Company has revised the DOE ratio for the dividend forecast for the fiscal year ending March 31, 2027, from 3.2% to 3.6%.

Breakdown of the dividend for the fiscal year ended March 31, 2025: Ordinary dividend of ¥77.00

Breakdown of the dividend for the fiscal year ended March 31, 2026: Ordinary dividend of ¥82.00

Breakdown of the dividend forecast for the fiscal year ending March 31, 2027: Ordinary dividend of ¥97.00

## 3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	75,300	1.7	7,350	3.3	8,360	6.9	6,140	10.6	247.42

### \* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: - companies( )

Excluded: - companies( )

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	25,117,717 shares
As of March 31, 2025	25,617,717 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	337,168 shares
As of March 31, 2025	866,538 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended March 31, 2026	24,769,252 shares
Fiscal Year ended March 31, 2025	24,751,240 shares

**[Reference] Overview of non-consolidated financial results**

**1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)**

**(1) Non-consolidated operating results**

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	65,731	9.6	6,034	42.8	6,309	40.7	4,418	22.4
March 31, 2025	59,983	17.4	4,225	51.2	4,483	48.6	3,609	70.7

Fiscal year ended	Basic earnings per share	Diluted earnings per share
March 31, 2026	Yen 178.39	Yen -
March 31, 2025	145.82	-

**(2) Non-consolidated financial position**

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
March 31, 2026	Millions of yen 82,891	Millions of yen 52,747	% 63.6	Yen 2,128.57
March 31, 2025	77,005	47,860	62.2	1,933.65

Reference: Equity

As of March 31, 2026: ¥ 52,747 million

As of March 31, 2025: ¥ 47,860 million

**2. Non-consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)**

(Percentages indicate year-on-year changes.)

Full year	Net sales		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
	66,630	1.4	6,730	6.7	5,000	13.2	201.49

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

\* Proper use of earnings forecasts, and other special matters

Forward-looking statements, including the consolidated forecasts, stated in these materials are based on information currently available to the Company and certain assumptions deemed reasonable.

# Consolidated Financial Statements and Primary Notes

## Consolidated Balance Sheet

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
<b>Assets</b>		
Current assets		
Cash and deposits	8,314,766	8,394,704
Notes receivable, accounts receivable from completed construction contracts and other	45,141,633	48,217,880
Costs on construction contracts in progress	1,158,272	1,072,630
Merchandise and finished goods	69,062	55,689
Work in process	5,700	6,435
Raw materials and supplies	290,025	292,478
Other	715,914	694,996
Total current assets	55,695,375	58,734,813
Non-current assets		
Property, plant and equipment		
Buildings and structures	17,514,938	17,470,072
Machinery, vehicles, tools, furniture and fixtures	5,228,770	5,498,846
Land	9,030,936	9,036,220
Leased assets	3,364,751	2,940,945
Construction in progress	4,106	562,541
Accumulated depreciation	(13,692,551)	(14,091,427)
Total property, plant and equipment	21,450,952	21,417,198
Intangible assets	390,646	339,552
Investments and other assets		
Investment securities	16,185,080	20,062,615
Deferred tax assets	495,227	316,114
Other	412,519	469,693
Allowance for doubtful accounts	(4,425)	(4,425)
Total investments and other assets	17,088,402	20,843,997
Total non-current assets	38,930,002	42,600,748
Total assets	94,625,378	101,335,561

(Thousands of yen)

	As of March 31, 2025	As of March 31, 2026
<b>Liabilities</b>		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	9,660,729	10,434,186
Electronically recorded obligations - operating	3,258,239	1,367,243
Short-term borrowings	500,000	-
Income taxes payable	2,057,589	1,937,616
Advances received on construction contracts in progress	458,347	1,259,143
Provision for warranties for completed construction	2,787	3,050
Provision for bonuses	2,308,283	2,842,608
Provision for bonuses for directors (and other officers)	76,757	103,974
Other	6,079,557	7,416,474
Total current liabilities	24,402,291	25,364,299
Non-current liabilities		
Lease liabilities	1,261,861	873,902
Provision for retirement benefits for directors (and other officers)	23,074	22,600
Retirement benefit liability	4,888,860	4,770,192
Other	320,393	1,034,954
Total non-current liabilities	6,494,189	6,701,649
<b>Total liabilities</b>	<b>30,896,481</b>	<b>32,065,948</b>
<b>Net assets</b>		
Shareholders' equity		
Share capital	1,430,962	1,430,962
Capital surplus	3,205,423	2,792,611
Retained earnings	56,988,902	60,525,462
Treasury shares	(769,647)	(299,478)
Total shareholders' equity	60,855,640	64,449,557
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,321,136	4,654,291
Remeasurements of defined benefit plans	552,119	165,763
Total accumulated other comprehensive income	2,873,256	4,820,055
<b>Total net assets</b>	<b>63,728,897</b>	<b>69,269,613</b>
<b>Total liabilities and net assets</b>	<b>94,625,378</b>	<b>101,335,561</b>

Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
<b>Net sales</b>		
Net sales of completed construction contracts	65,263,517	70,482,870
Net sales in sideline businesses	3,017,620	3,164,449
Sales in real estate business	388,590	397,578
<b>Total net sales</b>	<b>68,669,728</b>	<b>74,044,898</b>
<b>Cost of sales</b>		
Cost of sales of completed construction contracts	55,438,897	58,551,178
Cost of sales in sideline businesses	2,185,776	2,272,171
Cost of sales in real estate business	201,480	193,740
<b>Total cost of sales</b>	<b>57,826,155</b>	<b>61,017,090</b>
<b>Gross profit</b>		
Gross profit on completed construction contracts	9,824,619	11,931,692
Gross profit on sideline businesses	831,844	892,278
Gross profit - real estate business	187,109	203,837
<b>Total gross profit</b>	<b>10,843,573</b>	<b>13,027,808</b>
Selling, general and administrative expenses	5,643,878	5,913,906
<b>Operating profit</b>	<b>5,199,694</b>	<b>7,113,901</b>
<b>Non-operating income</b>		
Interest income	1,758	8,283
Dividend income	171,545	212,732
Gain on sale of goods	61,613	1,043
Share of profit of entities accounted for using equity method	543,716	590,826
Miscellaneous income	96,860	84,094
<b>Total non-operating income</b>	<b>875,494</b>	<b>896,980</b>
<b>Non-operating expenses</b>		
Interest expenses	88,115	109,383
Loss on sale of goods	-	42,196
Bad debt expenses	12,215	-
Miscellaneous expenses	19,566	41,327
<b>Total non-operating expenses</b>	<b>119,896</b>	<b>192,907</b>
<b>Ordinary profit</b>	<b>5,955,292</b>	<b>7,817,974</b>
<b>Extraordinary income</b>		
Gain on sale of non-current assets	240	90
Gain on sale of investment securities	552,838	-
National subsidies	650	-
<b>Total extraordinary income</b>	<b>553,729</b>	<b>90</b>
<b>Extraordinary losses</b>		
Loss on sale and retirement of non-current assets	29,771	233,004
Compensation for damage	-	45,988
Other	-	25,251
<b>Total extraordinary losses</b>	<b>29,771</b>	<b>304,244</b>
Profit before income taxes	6,479,250	7,513,820
Income taxes - current	2,046,246	2,032,279
Income taxes - deferred	(300,319)	(69,789)
<b>Total income taxes</b>	<b>1,745,926</b>	<b>1,962,489</b>
<b>Profit</b>	<b>4,733,323</b>	<b>5,551,331</b>
Profit attributable to non-controlling interests	-	-
<b>Profit attributable to owners of parent</b>	<b>4,733,323</b>	<b>5,551,331</b>

Consolidated Statement of Comprehensive Income

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	4,733,323	5,551,331
Other comprehensive income		
Valuation difference on available-for-sale securities	(347,576)	2,316,840
Remeasurements of defined benefit plans, net of tax	452,676	(386,355)
Share of other comprehensive income of entities accounted for using equity method	(19,027)	16,313
Total other comprehensive income	86,073	1,946,798
Comprehensive income	4,819,396	7,498,130
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	4,819,396	7,498,130
Comprehensive income attributable to non-controlling interests	-	-

Consolidated Statement of Changes in Equity

For the fiscal year ended March 31, 2025

(Thousands of yen)

	Shareholders' equity					Accumulated other comprehensive income			Total net assets
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	1,430,962	3,205,423	53,121,873	(769,543)	56,988,715	2,687,740	99,443	2,787,183	59,775,898
Changes during period									
Dividends of surplus			(866,293)		(866,293)				(866,293)
Profit attributable to owners of parent			4,733,323		4,733,323				4,733,323
Purchase of treasury shares				(104)	(104)				(104)
Disposal of treasury shares					-				-
Cancellation of treasury shares					-				-
Decrease in retained earnings resulting from exclusion of subsidiaries from consolidation					-				-
Net changes in items other than shareholders' equity						(366,603)	452,676	86,073	86,073
Total changes during period			3,867,029	(104)	3,866,925	(366,603)	452,676	86,073	3,952,998
Balance at end of period	1,430,962	3,205,423	56,988,902	(769,647)	60,855,640	2,321,136	552,119	2,873,256	63,728,897

For the fiscal year ended March 31, 2026

(Thousands of yen)

	Shareholders' equity					Accumulated other comprehensive income			Total net assets
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	
Balance at beginning of period	1,430,962	3,205,423	56,988,902	(769,647)	60,855,640	2,321,136	552,119	2,873,256	63,728,897
Changes during period									
Dividends of surplus			(1,905,840)		(1,905,840)				(1,905,840)
Profit attributable to owners of parent			5,551,331		5,551,331				5,551,331
Purchase of treasury shares				(44)	(44)				(44)
Disposal of treasury shares		31,296		26,106	57,402				57,402
Cancellation of treasury shares		(444,108)		444,108	-				-
Decrease in retained earnings resulting from exclusion of subsidiaries from consolidation			(108,931)		(108,931)				(108,931)
Net changes in items other than shareholders' equity						2,333,154	(386,355)	1,946,798	1,946,798
Total changes during period		(412,811)	3,536,559	470,169	3,593,917	2,333,154	(386,355)	1,946,798	5,540,716
Balance at end of period	1,430,962	2,792,611	60,525,462	(299,478)	64,449,557	4,654,291	165,763	4,820,055	69,269,613

## Consolidated Statement of Cash Flows

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
<b>Cash flows from operating activities</b>		
Profit before income taxes	6,479,250	7,513,820
Depreciation	1,483,865	1,533,499
Share-based payment expenses	-	41,747
Increase (decrease) in provision for bonuses	629,239	564,906
Increase (decrease) in provision for bonuses for directors (and other officers)	2,945	27,217
Increase (decrease) in provision for warranties for completed construction	2,485	263
Increase (decrease) in provision for retirement benefits for directors (and other officers)	224	1,253
Increase (decrease) in retirement benefit liability	42,067	(682,855)
Interest and dividend income	(173,304)	(221,016)
Interest expenses	88,115	109,383
Share of loss (profit) of entities accounted for using equity method	(543,716)	(590,826)
Loss (gain) on sale and retirement of property, plant and equipment	29,531	232,913
Loss (gain) on sale of investment securities	(552,838)	-
National subsidies	(650)	-
Loss on compensation for damage	-	45,988
Decrease (increase) in trade receivables	(7,122,077)	(3,135,855)
Decrease (increase) in costs on construction contracts in progress	(410,870)	85,642
Decrease (increase) in other assets	239,878	(22,898)
Increase (decrease) in trade payables	2,413,469	(1,115,044)
Increase (decrease) in accrued expenses	5,906	123,743
Increase (decrease) in advances received on construction contracts in progress	119,545	800,796
Increase (decrease) in other liabilities	685,318	1,345,853
Subtotal	3,418,384	6,658,533
Interest and dividends received	237,898	373,808
Interest paid	(88,110)	(109,411)
Income taxes paid	(1,527,638)	(2,181,158)
Net cash provided by (used in) operating activities	2,040,534	4,741,770
<b>Cash flows from investing activities</b>		
Payments into time deposits	(10,000)	(10,000)
Proceeds from withdrawal of time deposits	13,007	10,000
Purchase of property, plant and equipment	(1,711,593)	(1,497,867)
Proceeds from sale of property, plant and equipment	240	166,471
Purchase of investment securities	(30,000)	(30,000)
Payments for retirement of property, plant and equipment	(19,900)	(127,422)
Purchase of intangible assets	(118,114)	(113,183)
Proceeds from sale of investment securities	687,630	-
Loan advances	(18,200)	(26,730)
Proceeds from collection of loans receivable	19,812	21,596
Income by national subsidies	650	-
Other, net	492	1,200
Net cash provided by (used in) investing activities	(1,185,975)	(1,605,936)

(Thousands of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
<b>Cash flows from financing activities</b>		
Net increase (decrease) in short-term borrowings	-	(500,000)
Repayments of finance lease liabilities	(571,024)	(517,062)
Purchase of treasury shares	(104)	(44)
Dividends paid	(871,520)	(1,918,721)
Net cash provided by (used in) financing activities	(1,442,649)	(2,935,829)
Effect of exchange rate change on cash and cash equivalents	-	-
Net increase (decrease) in cash and cash equivalents	(588,090)	200,005
Cash and cash equivalents at beginning of period	8,892,857	8,304,766
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	-	(120,067)
Cash and cash equivalents at end of period	8,304,766	8,384,704